



1.1.2 - Leadership Communication

- How do senior leaders communicate and reinforce company direction and expectations (vision, goals, mission, and values) to all employees, customers and key suppliers/partners?
- What are the key process steps and who are the participants?
- How do senior leaders encourage frank, two-way communication throughout the organization?
- How do senior leaders create and re-enforce a high performance work culture that embraces standard work, process maturity, and lean production techniques?
- How do senior leaders involve themselves in reward and recognition that re-enforces a high-performance work culture?

Our Key Practices

- We developed a standard operating procedure for leadership communications
- We developed communication streams and specific communication channels
- → CEO championed the process and Leadership Team members had the responsibility to share information related to enterprise wide initiatives, strategy, goals, accomplishments and core values

Communication Streams

- Day-to-day Interactions
- "Water Cooler" Conversations
- > Emails- Announcements, etc.
- Social Media & Collaboration- "Good Digital Citizens"
- Bulletin Boards
- Meetings
- Compass (Intranet)
- Communications Portal
- Handbook



Things We Learned

- Commit to ongoing continuous communication
- Communicate message several times and several different ways
- Provide the message to different levels of the company's leadership and encourage them to deliver it in an open, transparent way
- Solicit feedback and be open to employee suggestions and ideas and communicate what actions you are taking

Questions

Thank you

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